



# Harnessing Data for Public Sector Innovation

European Committee of the Regions

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## 9 PRINCIPLES FOR REFORMING PUBLIC SERVICES WITH DATA

PROBLEM	ACTION	DATA
1 - Articulate a specific, actionable problem	4 - Articulate the specific intervention you want to enable	7 - Know what information product you need
2 - Keep it simple	5 - Focus on actions within your control to change	8 - Ensure sufficient data is available to create the information product
3 - Have a clear understanding of cause and effect	6 - Aim for interventions with short-term, measurable results	9 - Seek to use non-personal data first

# 5 steps to find unlicensed HMOs

**Step 1:** Interrogate HMO features with inspectors

**Step 2:** Identify datasets associated with features

**Step 3:** Use machine learning to weight the criteria

**Step 4:** Add data from other boroughs

**Step 5:** Testing and evaluation

Public sector leaders need  
to create the space and  
culture for data to make a  
difference

Public sector organisations  
need to be able to link  
their own data

We need consistent legal  
advice across the public  
sector



We should use datasets  
held by private and third  
sector organisations



We need to run many  
more experiments like this  
one...



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